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AUDITED FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION

FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

OPERATION DIGNITY, INC. AUDITED FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION FOR THE YEARS ENDED DECEMBER 31, 2020 AND 2019

TABLE OF CONTENTS

	Page
Independent Auditor's Report	1-2
Financial Statements	
Statements of Financial Position	3
Statements of Activities	4-5
Statements of Functional Expenses	6-7
Statements of Cash Flows	8
Notes to the Financial Statements	9-19
Supplementary Information	
Independent Auditor's Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance	20
Schedule of Expenditures of Federal Awards	21
Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards	22-23
Independent Auditor's Report on Compliance for Each Major Federal Program and On Internal Control Over Compliance Required by the Uniform Guidance	24-26
Schedule of Findings and Questioned Costs	27
Summary Schedule of Prior Audit Findings	28





INDEPENDENT AUDITOR'S REPORT

Board of Directors **OPERATION DIGNITY, INC.**

Report on Financial Statements

We have audited the accompanying financial statements of Operation Dignity, Inc., (a California nonprofit organization), which comprise the statements of financial position of Operation Dignity, Inc., (the "Organization") as of December 31, 2020, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether clue to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Organization's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization 's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Organization as of December 31, 2020, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Adoption of New Accounting Standard

As discussed in Note B to the financial statements, the Organization adopted the Financial Accounting Standards Board's Accounting Standards Update (ASU) 2018-08, Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made (Topic 958): Not for Profit Entities as of and for the year ended December 31, 2020. Our opinion is not modified with respect to this matter.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated January 20, 2022, on our consideration of the Organization's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control over financial reporting and compliance.

Prior Period Financial Statements

The financial statements of Operation Dignity, Inc. as of December 31, 2019 were audited by other auditor whose report dated November 16, 2020 expressed an unmodified opinion on those statements.

GRANT BENNETT ASSOCIATES

A PROFESSIONAL CORPORATION
Certified Public Accountants

Rancho Cordova, California January 20, 2022



OPERATION DIGNITY, INC. STATEMENT OF FINANCIAL POSITION DECEMBER 31, 2020 and 2019

ASSETS

AGGETO				
OURDENIT AGGETG	_	2020	_	2019
CURRENT ASSETS	•	000 700	_	105.070
Cash and Cash Equivalents	\$	263,739	\$	195,870
Grants Receivable		1,621,619		1,113,000
Accounts Receivable		98,882		100,373
Prepaid Assets	_	48,258	_	53,014
Total Current Assets		2,032,498		1,462,257
FIXED ASSETS				
Property and Equipment, net		2,017,970		2,206,586
OTHER ACCETS				
OTHER ASSETS		0.070		0.070
Deposits		3,078		3,078
Cash Restricted for Capital Projects	_	63,754	_	63,754
Total Other Assets		66,832		66,832
TOTAL ASSETS	\$_	4,117,300	\$_	3,735,675
LIABILITIES AND NET ASSETS				
CURRENT LIABILITIES				
Accounts Payable	\$	232,638	\$	361,032
Refundable Advances	*	8,290	Ψ.	207,863
Accrued Payroll and Payroll Taxes		49,132		156,118
Accrued Vacation		78,644		29,240
		20,168		
Tenant Security Deposits Payable		20,100		22,363
Notes Payable - Short Term	_	-	_	1,269
Total Current Liabilities		388,872		777,885
LONG-TERM LIABILITIES				
Notes Payable		3,053,802		3,053,802
PPP Loan		650,265		-
Accrued Interest	_	3,292,760	_	3,136,863
Total Long-Term Liabilities	_	6,996,827	_	6,190,665
TOTAL LIABILITIES		7,385,699		6,968,550
NET ASSETS				
Without Donor Restrictions		(3,348,399)		(3,260,375)
With Donor Restrictions	_	80,000		27,500
TOTAL NET ASSETS	_	(3,268,399)	_	(3,232,875)
TOTAL LIABILITIES AND NET ASSETS	\$_	4,117,300	\$_	3,735,675

OPERATION DIGNITY, INC. STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2020

	,	Without Donor Restrictions	,	With Donor Restrictions		Total
REVENUE AND SUPPORTS	-		•		_	
Grants - Governmental	\$	5,990,591	\$	-	\$	5,990,591
Contributions		523,829		80,000		603,829
In-Kind Contributions		68,584		-		68,584
Rent Income		372,711		-		372,711
Interest Income		1,077		-		1,077
Other Income		57,496		-		57,496
Net Assets Released from Restrictions	-	27,500		(27,500)		
Total Revenue and Supports	-	7,041,788		52,500	_	7,094,288
EXPENSES						
Program Services:						
Dignity Common		945,776		-		945,776
House of Dignity		1,589,699		-		1,589,699
Ashby House		116,019		-		116,019
Outreach Programs		3,532,858		-		3,532,858
Other Programs	_	417,196				417,196
Total Program Services	-	6,601,548			_	6,601,548
Supportive Services:						
Management and General		499,764		-		499,764
Fundraising	-	28,500			_	28,500
Total Expenses	-	7,129,812			_	7,129,812
CHANGE IN NET ASSETS		(88,024)		52,500		(35,524)
NET ASSETS - AT BEGINNING OF YEAR	-	(3,260,375)		27,500	_	(3,232,875)
NET ASSETS - AT END OF YEAR	\$	(3,348,399)	\$	80,000	\$_	(3,268,399)

OPERATION DIGNITY, INC. STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2019

	,	Without Donor Restrictions	With Donor Restrictions	Total
REVENUE AND SUPPORTS	•			
Grants - Governmental	\$	4,275,853 \$	- \$	4,275,853
Contributions		339,673	27,500	367,173
In-Kind Contributions		107,568	-	107,568
Rent Income		760,179	-	760,179
Interest Income		436	-	436
Other Income		62,696	-	62,696
Net Assets Released from Restrictions	-	65,368	(65,368)	
Total Revenue and Supports	-	5,611,773	(37,868)	5,573,905
EXPENSES				
Program Services:				
Dignity Common		1,001,590	-	1,001,590
House of Dignity		1,483,924	-	1,483,924
Ashby House		116,094	-	116,094
Outreach Programs		2,337,441	-	2,337,441
Other Programs	_	167,384		167,384
Total Program Services	-	5,106,433		5,106,433
Supportive Services:				
Management and General		438,417	-	438,417
Fundraising		<u>-</u>		
Total Expenses		5,544,850		5,544,850
CHANGE IN NET ASSETS		66,923	(37,868)	29,055
NET ASSETS - AT BEGINNING OF YEAR		(3,327,298)	65,368	(3,261,930)
NET ASSETS - AT END OF YEAR	\$	(3,260,375)	27,500 \$	(3,232,875)

OPERATION DIGNITY, INC. STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2020

		Program Services							Supporting			
		Dignity Common		House of Dignity	Ashby House		Outreach Programs	Other Programs	 Total Program Services	Management and General	Fundraising	Total
Expenses												
Salaries	\$	583,060	\$	833,262 \$	60,201	\$	1,405,275 \$	193,113	\$ 3,074,911 \$	269,583	- \$	3,344,494
Payroll Taxes		46,695		65,369	4,921		112,852	15,283	245,120	(33,510)	-	211,610
Benefits		78,453		97,549	6,309		177,624	39,576	399,511	7,665	-	407,176
Contract services		5,798		30,869	498		744,786	272	782,223	46,329	28,500	857,052
Client assistance		2,139		1,962	425		745,787	19,250	769,563	1,828	-	771,391
Insurance		25,218		23,317	3,499		13,477	-	65,511	2,807	-	68,318
Telecommunication		4,951		8,426	3,136		19,324	1,412	37,249	8,901	-	46,150
Supplies		31,331		89,748	2,371		247,550	11,749	382,749	57,155	-	439,904
Office expenses		462		2,508	7,290		1,232	450	11,942	13,076	-	25,018
Repair and maintenance		64,310		97,572	2,903		8,830	12,441	186,056	3,247	-	189,303
Automobile expenses		8,352		15,921	1,704		19,394	7,203	52,574	9,271	-	61,845
In-Kind Donation		-		-	-		-	-	-	68,584	-	68,584
Depreciation		24,363		89,081	16,966		(4,035)	62,241	188,616	-	-	188,616
Training and Seminars		214		342	-		2,763	-	3,319	14,261	-	17,580
Travel and meals		1,502		3,473	593		5,887	283	11,738	4,496	-	16,234
Interest		4,449		97,522	3		-	53,923	155,897	112	-	156,009
Utilities		64,479		132,778	5,200		800	-	203,257	4,984	-	208,241
Rent	_	-			-		31,312	-	 31,312	20,975		52,287
Total Expenses	\$_	945,776	\$_	1,589,699 \$	116,019	\$_	3,532,858 \$	417,196	\$ 6,601,548 \$	499,764	\$ \$ 28,500 \$	7,129,812

OPERATION DIGNITY, INC. STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2019

		Program Services						Supporting Services					
		Dignity Common		House of Dignity	Ashby House		Outreach Programs	Other Programs	 Total Program Services	Management and General	_	Fundraising	Total
Expenses													
Salaries	\$	590,684	\$	776,342 \$	60,633	\$	1,084,295 \$	39,222	\$ 2,551,176 \$	167,886	\$	- \$	2,719,062
Payroll Taxes		51,373		68,563	5,188		92,371	3,501	220,996	16,768		-	237,764
Benefits		84,781		97,051	5,250		100,287	6,922	294,291	13,745		-	308,036
Contract services		8,764		63,535	937		480,140	62	553,438	32,932		-	586,370
Client assistance		5,044		314	150		70,258	6,184	81,950	-		-	81,950
Insurance		21,271		12,965	1,860		8,864	116	45,076	4,581		-	49,657
Telecommunication		8,087		8,609	5,030		14,619	569	36,914	3,904		-	40,818
Supplies		36,260		85,694	4,657		399,225	2,818	528,654	28,777		-	557,431
Donated Goods		-		-	-		-	-	-	107,568		-	107,568
Office expenses		425		957	195		1,567	79	3,223	9,482		-	12,705
Repair and maintenance		84,116		65,155	5,094		13,788	4,000	172,153	2,797		-	174,950
Automobile expenses		9,340		5,671	1,408		23,269	-	39,688	1,192		-	40,880
Depreciation		19,503		85,248	16,567		4,541	60,205	186,064	-		-	186,064
Training and Seminars		668		2,777	206		6,204	665	10,520	11,122		-	21,642
Travel and meals		5,176		3,713	1,638		7,528	2,082	20,137	12,104		-	32,241
Interest		2,199		79,467	_		· -	40,959	122,625	-		-	122,625
Utilities		73,899		127,863	7,281		560	-	209,603	5,035		-	214,638
Rent	_	-	_	<u> </u>			29,925	-	 29,925	20,524	_	<u> </u>	50,449
Total Expenses	\$_	1,001,590	\$	1,483,924 \$	116,094	\$	2,337,441 \$	167,384	\$ 5,106,433 \$	438,417	\$	- \$_	5,544,850

OPERATION DIGNITY, INC. STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2020 and 2019

	_	2020	2019
CASH FLOWS FROM OPERATING ACTIVITIES			
Change in Net Assets	\$	(35,524) \$	29,055
Adjustments to Reconcile Change in Net Assets to Net Cash Provided/(Used) by Operating Activities:			
Depreciation		188,616	186,064
(Increase)/Decrease In Assets:			
Grants Receivable		(508,619)	(612,637)
Accounts Receivable		1,491	(41,171)
Prepaid Assets		4,756	(11,183)
Cash Restricted for Capital Projects		-	(9,788)
Accounts Payable		(128,394)	272,307
Refundable Advances		(199,573)	104,728
Tenant Security Deposits Payable		(2,195)	(7,526)
Accrued Payroll and Payroll Taxes		(106,986)	77,238
Accrued Vacation		49,404	(36,838)
Accrued Interest	_	155,897	122,625
NET CASH PROVIDED BY/ (USED BY) OPERATING ACTIVITIES	_	(581,127)	72,874
CASH FLOWS FROM INVESTING ACTIVITIES			
Purchase of Fixed Assets	_		(68,608)
NET CASH PROVIDED BY/ (USED IN) INVESTING ACTIVITIES			(68,608)
CASH FLOWS FROM FINANCING ACTIVITIES			
Principal Payments of Notes Payable		(1,269)	(4,141)
Proceeds from PPP Loan	_	650,265	
NET CASH PROVIDED BY/ (USED BY) FINANCING ACTIVITIES	_	648,996	(4,141)
NET INCREASE/(DECREASE) IN CASH		67,869	125
Beginning Cash and Cash Equivalents Balance	_	195,870	195,745
Ending Cash and Cash Equivalents Balance	\$ _	263,739 \$	195,870
Supplemental Disclosure of Cash Flow Information Cash paid for interest	\$	- \$_	_
Caon paid for interest	Ψ =		

NOTE A: ORGANIZATION

Operation Dignity, Inc. (the Organization) was formed to assist homeless veterans, children, and families to reach their full potential in moving to independent living and self-sufficiency. To achieve these ends, the Organization maintains residential facilities in two locations in Oakland, and one in Alameda, California. Residents live in a drug and alcohol free environment, receive case management services, and participate in the management and maintenance of the facilities.

Dignity Common - A 28-unit facility located at the former Alameda Naval Air Station provides transitional housing for veteran families and individuals. This safe and peaceful site provides up to 18 months of housing, laundry services, on-site maintenance services, professional assessment and case management, and family service referral, and the linking with other programs of the Organization and partner agencies to give support for those who wish to transition into permanent housing.

House of Dignity - A 58 bed facility located in downtown Oakland provides accessible and affordable transitional and emergency housing for homeless veterans. House of Dignity provides both 21 day housing with no fees and an 18 month program, with full kitchen services, laundry services on site, telephone and mail services, assistance with personal care items, health care assistance and educational programming, education and training classes, employment counseling and referral, benefits and income advocacy, clothing assistance, kitchen, and microwave facilities.

Ashby House - A 7-unit facility located in Berkeley provides transitional housing to homeless veterans. This site provides up to 18 months of housing, on-site maintenance services, professional assessment and case management, referrals to other programs of the Organization and partner agencies to support transition into permanent housing.

Outreach Programs - The programs are designed to allow the agency workers to locate and make contact with hard-to-reach homeless persons in Alameda County and to provide basic needs to homeless encampments such as hygiene kits, blankets, clothing, food items, etc. The agency also gathers data on demographics and service needs of the homeless population.

NOTE B: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Accounting

The financial statements of the Organization have been prepared on the accrual basis of accounting, and accordingly reflect all significant receivables, payables, and other liabilities.

Basis of Presentation

The financial statements of the Organization have been prepared in accordance with U.S. generally accepted accounting principles, which require the Organization to report information regarding its financial position and activities according to the following net asset classifications:

Net assets without donor restrictions - Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Organization. These net assets may be used at the discretion of the Organization's management and the board of directors.

Net assets with donor restrictions - Net assets subject to stipulations imposed by donors and granters. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Organization or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

Donor restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the statements of activities

Cash and Cash Equivalents

For purposes of the statement of cash flows, the Organization considers all unrestricted highly liquid investments with a maturity of three months or less at the date of acquisition, to be cash equivalents.

Fixed Assets

Fixed assets are recorded at cost and depreciated over their estimated useful lives of five to thirty years using the straight-line method.

NOTE B: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES- CONTINUED

Donated Services

Donated services are recognized as contributions, if the services (a) create or enhance nonfinancial assets or (b) require specialized skills, are performed by people with those skills, and would typically need to be purchased if not provided by donation. No amounts have been recognized in the accompanying financial statements for donated services because the above criteria have not been satisfied.

Donated Assets

Donated marketable securities and other noncash donations are recorded as contributions at their estimated fair value at the date of donation. Donated property and equipment are reported as increases in net assets without donor restrictions unless the donor has restricted the use of donated assets to a specific purpose. Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire property and equipment are reported as restricted contributions. Absent donor stipulations regarding how long those donated assets must be maintained, the Organization reports expiration of donor restrictions when the donated or acquired assets are placed in service as instructed by the donor.

Contributions

Contributions recorded as net assets without donor restrictions or net assets with donor restrictions, depending on the existence and/or nature of any donor-imposed restrictions. All contributions are available for unrestricted use unless specifically restricted by the donor. Restricted contributions, including contributions of long-lived assets, whose restrictions are met in the same reporting period are reported as unrestricted contributions. Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of their estimated future cash flows. Conditional promises to give are not included as support until the conditions are substantially met.

Estimates

Management uses estimates and assumptions in preparing financial statements. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenues and expenses. Actual results could differ from those estimates.

NOTE B: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES- CONTINUED

Concentration of Revenue

The Organization receives approximately 84% and 77% of its revenue from governmental sources in the years ended December 31, 2020 and 2019, respectively.

Functional Allocation of Expenses

The costs of providing the various programs and activities have been summarized on a functional basis in the statement of functional expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefitted.

Credit Risk

Financial instruments that potentially subject the Organization to concentrations of credit risk are primarily cash investments and accounts receivable. The Organization places its cash in financial institutions that are insured in limited amounts by the Federal Deposit Insurance Corporation. At times, balances in the Organization's cash accounts may exceed federally insured limits, the Organization has not experienced any losses in such accounts and believes they are not exposed to any significant credit risk on cash.

Grants

All grants are considered to be available for unrestricted use unless specifically restricted by the donor. Amounts received that are designated for future periods or restricted by the donor for specific purposes are reported as donor restricted support that increases donor restricted net asset class. When a restriction expires, donor restricted net assets are reclassified to without donor restricted net assets and reported in the statement of activities as net assets released from restrictions.

Income Taxes

The Organization is exempt from federal income tax under Section 501 (c) (3) of the Internal Revenue Code and is exempt from California franchise taxes under Section 23701d of the Revenue and Taxation Code, though it is subject to tax on income unrelated to its exempt purpose, unless that income is otherwise excluded by the Code. The Organization has processes presently in place to ensure the maintenance of its tax-exempt status; to identify and report unrelated income; to determine its filing and tax obligations in jurisdictions for which it has nexus; and to identify and evaluate other matters that may be considered tax positions. The Organization has determined that there are no material uncertain tax positions that require recognition or disclosure in the financial statements.

NOTE B: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES- CONTINUED

New Accounting Pronouncement

During fiscal year 2020, the Organization adopted FASB ASU No. 2018-08, Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made, to clarify and improve the scope and the accounting guidance for contributions received and contributions made. The amendments in this ASU should assist entities in (1) evaluating whether transactions should be accounted for as contributions (nonreciprocal transactions) within the scope of ASC Topic 958, Not for Profit Entities, or as exchange (reciprocal) transactions subject to other guidance and (2) determining whether a contribution is conditional. Management has determined that this ASU did not significantly impact the Organization's financial statements.

NOTE C: GRANTS RECEIVABLE

Grants receivable as of December 31, 2020 and 2019 are as follows:

	2020		2019
City of Oakland	\$ 1,155,525	\$	917,061
U.S. Department of Veterans Affairs	255,397		149,727
City of Alameda	89,859		32,937
City Emeryville	64,661		-
Eden Housing	23,751		-
Resources for Community Development	19,926		-
Others	12,500	_	13,275
Total	\$ 1,621,619	\$	1,113,000

NOTE D: CASH RESTRICTED FOR CAPITAL PROJECTS

The Organization has restricted cash designated for the House of Dignity and the Dignity Common Construction Project. The California Department of Housing and Community Development and the City of Alameda required that the Organization hold cash for each project in a separate interest bearing account. Restricted cash as of December 31, 2020 and 2019 consists of the following:

	2020	2019
Operating and Replacement Reserves- House of Dignity Operating and Replacement Reserves- Dignity Common	\$ 57,737 \$ 2,004	57,737 2,004
Operating and Replacement Reserves- Ashby House	4,013	4,013
Total	\$ 63,754 \$	63,754

NOTE E: NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions are as follows for the years ended December 31, 2020 and 2019:

	2020	2019
Passage of Time	\$ 80,000	\$ 27,500

Net assets released from net assets with donor restrictions are as follows:

	2020	2019
Passage of Time	\$ 27,500	\$ 65,368

NOTE F: PROPERTY AND EQUIPMENT

Property and equipment as of December 31, 2020 and 2019 are summarized by major classification as follows:

	_	2020	-	2019
Land	\$	225,000	\$	225,000
Building		2,806,271		2,806,271
Building Improvements		869,805		869,805
Leasehold Improvements		1,267,084		1,267,084
Vehicles		224,725		224,725
Furniture and Equipment	_	119,169		119,169
Subtotal		5,512,054		5,512,054
Accumulated Depreciation	-	(3,494,084)		(3,305,468)
Property and Equipment, Net	\$	2,017,970	\$	2,206,586

Depreciation expenses for the years ended December 31, 2020 and 2019 were \$188,616 and \$186,064, respectively.

NOTE G: LEASES

The Organization has entered into several long-term operating leases for office space and rental property. The future minimum rental payments required under the long-term non-cancelable lease on December 31, 2020, are as follows:

Year Ending December 31:

2021	\$ 37,806
Total	\$ 37,806

Total rental expenses for all operating leases for the years ended December 31, 2020 and 2019 were \$52,287 and \$50,449, respectively.

NOTE H: PPP LOAN PAYABLE

On April 23, 2020, the Organization received a loan from Community Bank of the Bay (the Lender) in the aggregate amount of \$650,265, pursuant to the Paycheck Protection Program (the PPP) under Division A, Title I of the CARES Act, which was enacted March 27, 2020.

The loan, which was in the form of a Note dated April 23, 2020 issued by the Lender, matures on April 23, 2022 and bears interest at a rate of 1% per annum. The note may be prepaid by the Organization at any time prior to maturity with no prepayment penalties. Funds from the loan may only be used for payroll costs, costs used to continue group health care benefits, mortgage payments, rent, utilities, and interest on other debt obligations. Under the terms of the PPP, certain amounts of the loan may be forgiven if they are used for qualifying expenses as described in the CARES Act.

NOTE I: NOTES PAYABLE

Notes Payable consists of the following on December 31, 2020 and 2019:

	_	2020	2019
3% Note Payable to the California Department of Housing and Community Development, a Loan pursuant to the California Housing Rehabilitation Program-Rental: Payable from available cash flows. Otherwise, due and payable in full, principal and accrued interest, on January 13, 2042, secured by property at 585 8th Street, Oakland, California.		1,825,100 \$	1,825,100
6% Note Payable to the City of Oakland, the Community Development Block Grants: Payable from available cash flows. Otherwise, due and payable in full, principal and accrued interest, on March 28, 2027, secured by property at 585 8th Street, Oakland, California.		285,000	285,000
6% Note Payable to the Redevelopment Agency of the City of Oakland: Payable from available cash flows. Otherwise, due and payable in full, principal and accrued interest, on March 28, 2027, secured by property at 585 8th Street, Oakland, California.		754,702	754,702
3% Note Payable to the County of Alameda, the HOME loan: No interest bearing until 2008. Payable from available cash flows. Otherwise, due and payable in full, principal and accrued interest, on December 31, 2059, secured by property at 585 8th Street, Oakland, California.		189,000	189,000
2.9% Note Payable to Ford Motor Credit, Payable \$345 per month commencing April 2015 for 60 months, secured by vehicle.		<u>-</u>	1,269
Total		3,053,802	3,055,071
Less: Current Portion	_	<u>-</u>	(1,269)
Long-Term Portion	\$_	3,053,802 \$	3,053,802

NOTE I: NOTES PAYABLE - CONTINUED

Notes payable due as of December 31 are as follows:

2021	\$ -
2022	-
2023	-
2024	-
2025	-
Thereafter	3,053,802
Total	\$ 3,053,802

NOTE J: REVOLVING LINE OF CREDIT

The Organization had a revolving line of credit of \$100,000 with Community Bank of the Bay on December 31, 2020, expiring on January 16, 2022. Interest payments on the credit line are due monthly at a rate equal to the index plus 2.00%. The credit line is secured by certain personal property owned by the Organization. No outstanding balance on the line of credit as of December 31, 2020 and 2019, respectively.

NOTE K: CONTINGENCIES / CONCENTRATION OF REVENUE SOURCES

The Organization receives federal funds for specific purposes that are subject to review and audit by the grantor agencies. Although such audits could generate expenditures disallowances under terms of the grants, it is believed that any reimbursements resulting from disallowance will not be material.

NOTE L: RELATED PARTY TRANSACTIONS

The Organization paid \$950 and \$950 in 2020 and 2019 to a Board of Director for accounting services.

NOTE M: RETIREMENT PLAN

The Organization established a Section 401(k) plan (the "Plan") effective in March 2017. The Plan covers all employees who meet age and length of service requirements. The Organization is not required to make contributions to the plan and made no contributions to the Plan for the years ended December 31, 2020 and 2019.

NOTE N: LIQUIDITY AND AVAILABILITY

The following reflects the Organization's financial assets as of the balance sheet date, reduced by amounts not available for general use because of contractual or donor-imposed restrictions within one year of the balance sheet date. Financial asset amounts that are available for use within one year:

	2020		2019
Cash and Cash Equivalent	\$ 263,739	\$	195,870
Grants Receivable	1,621,619		1,113,000
Accounts Receivable	98,882		100,373
Cash Restricted for Capital Projects	63,754		63,754
Total Financial Assets	2,047,994	•	1,472,997
Less those unavailable for general expenditures within one year due to:			
Net Assets with Donor restrictions	(80,000)		(27,500)
Cash Restricted for Capital Projects	(63,754)		(63,754)
Financial assets available to meet cash needs			
for general expenditures within one year	\$ 1,904,240	\$	1,381,743

The Organization has \$1,904,240 and \$1,381,743 of financial assets available within one year of the balance sheet date to meet cash needs for general expenditures including cash of \$263,739 and \$195,870 as of December 31, 2020 and 2019. The *grants and accounts receivable* are subject to implied time restrictions but are expected to be collected within one year.

The Organization has a goal to maintain financial assets, which consist of cash, on hand to meet 60 days of normal operating expenses, which are, on average, approximately \$924,000. The Organization has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due.

In addition, as part of its liquidity management, the Organization has a line of credit with Community Bank of the Bay in the amount of \$100,000. At December 31, 2020 and 2019, the Organization had not drawn money on the line of credit.

NOTE O: GOING CONCERN CONSIDERATION

The accompanying financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America, which contemplates continuation of the Organization as a going concern. However, as indicated in the accompanying financial statements, the Organization had net assets of \$(3,268,399) and \$(3,232,875) for the years ended December 31, 2020 and 2019, respectively. These factors create an uncertainty about the Organization's ability to continue as a going concern. The board of directors and management have developed a plan to reduce the Organization's liabilities and increase its cash flow through reduction in expenses, aggressive fundraising, and additional contracts. The ability of the Organization to continue as a going concern is dependent on the plan's success. The financial statements do not include any adjustments that might be necessary if the Organization is unable to continue as a going concern.

NOTE P: SUBSEQUENT EVENTS

The Organization's management has evaluated its subsequent events through January 20, 2022, the date the financial statements were available to be issued, and determined to disclose the following subsequent event:

The spread of coronavirus (COVID-19) around the world in the first quarter of 2020 has caused significant volatility in U.S. and international markets. There is significant uncertainty around the breadth and duration of business disruptions related to COVID-19, as well as its impact on the U.S. and international economies and, as such, the Organization is unable to determine if it will have a material impact to its operations.

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INDEPENDENT AUDITOR'S REPORT ON SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS REQUIRED BY THE UNIFORM GUIDANCE

Board of Directors

Operation Dignity, Inc.

We have audited the financial statements of Operation Dignity, Inc. as of and for the year ended December 31, 2020, and have issued our report thereon dated January 20, 2022, which contained an unmodified opinion on those financial statements. Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the Uniform Guidance and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and their records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated in all material respects in relation to the financial statements as a whole.

> GRANT BENNETT ASSOCIATES A PROFESSIONAL CORPORATION Certified Public Accountants

Chant Rennell Associates

Rancho Cordova, California January 20, 2022



OPERATION DIGNITY, INC. SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2020

Federal Grantor/Pass-Through Grantor Program Title	Federal CFDA Number	Pass-Through Identifying Number	Total Federal Expenditures	
Department of Veterans Affairs				
Direct:				
VA Homeless Providers Grant and Per Diem Program	64.024	N/A	\$ 1,700,995	
Community Based Transitional Housing & Services Grant	64.024	VA261-17-D0221	204,074	
Total Department of Veterans Affairs	Subtotal 64.024		1,905,069	
Department of Housing and Urban Development				
Passed through Housing Authority of the City of Alameda: Shelter Plus Care Program	14.238	N/A	209,151	
Passed through Oakland Housing Authority: Housing Voucher Cluster: Section 8 Housing Choice Vouchers	14.871	N/A	21,650	
Total Department of Housing and Urban Development			230,801	
Department of Homeland Serucity				
Passed through United Way Bay Area:				
Emergency Food and Shelter National Board Program	97.024	N/A	4,125	
Total Department of Homeland Serucity			4,125	
TOTAL EXPENDITURES OF FEDERAL AWARDS			\$2,139,995	

Note A: Basis of Presentation

The accompanying schedule of expenditures of federal awards (the Schedule) includes the federal award activity of Operation Dignity, Inc. under programs of the federal government for the year ended December 31, 2020. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of Operation Dignity, Inc., it is not intended to and does not present the financial position, changes in net assets, or cash flows of Operation Dignity, Inc.

Note B: Summary of Significant Accounting Policies

- (1) Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance wherein certain types of expenditures are not allowable or are limited as to reimbursement.
- (2) Operation Dignity, Inc. has not elected to use the 10 percent de minimis indirect cost rate as allowed under the Uniform Guidance.

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INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Directors

Operation Dignity, Inc.

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Operation Dignity, Inc., which comprise the statement of financial position as of December 31, 2020, and the related statement of activities, statement of functional expenses and statement of cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated January 20, 2022.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Operation Dignity, Inc. internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Operation Dignity, Inc.'s internal control. Accordingly, we do not express an opinion on the effectiveness of Operation Dignity, Inc.'s internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Operation Dignity, Inc.'s financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing* Standards in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

CHANT BENNETT ASSOCIATES

GRANT BENNETT ASSOCIATES
A PROFESSIONAL CORPORATION
Certified Public Accountants

Rancho Cordova, California January 20, 2022



Grant Bennett Associates A PROFESSIONAL CORPORATION



INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

Board of Directors **Operation Dignity, Inc.**

Report on Compliance for Each Major Federal Program

We have audited Operation Dignity, Inc.'s compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of Operation Dignity, Inc.'s major federal programs for the year ended December 31, 2020. Operation Dignity, Inc.'s major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with the federal statues, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of Operation Dignity, Inc.'s major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Operation Dignity, Inc.'s compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance with each major program. However, our audit does not provide a legal determination of Operation Dignity, Inc.'s compliance.

Opinion on Each Major Federal Program

In our opinion, Operation Dignity, Inc. complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs identified above for the year ended December 31, 2020.

Report on Internal Control Over Compliance

Management of Operation Dignity, Inc. is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Operation Dignity, Inc.'s internal control over compliance with the types of requirements that could have a direct and material effect on each major program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the *Uniform Guidance*, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Operation Dignity, Inc.'s internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a compliance requirement will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be *material weaknesses* or *significant deficiencies*. We did not identify any deficiencies in internal control over compliance that we consider to be *material weaknesses*, as defined above. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of our testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Chant Bennell Associates

GRANT BENNETT ASSOCIATES A PROFESSIONAL CORPORATION Certified Public Accountants

Rancho Cordova, California January 20, 2022



OPERATION DIGNITY, INC. SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE FISCAL YEAR ENDED DECEMBER 31, 2020

A. SUMMARY OF AUDITOR'S RESULTS				
Financial Statements				
Type of Financial Statement Report	UNMODIFIED			
Internal Control over Financial Reporting:				
Material Weakness(es) Identified	NONE			
Significant Deficiency(ies) Identified	NONE REPORTED			
3. Noncompliance Disclosed by Audit Which				
Is Material to Financial Statements	NONE			
Federal Awards				
Internal Control Over Major Programs:				
Material Weakness(es) Identified	NONE			
Significant Deficiency(ies) Identified	NONE REPORTED			
2. Type of Compliance Report Major	UNMODIFIED			
Programs				
3. Uniform Guidance Audit Finding Required				
to be Disclosed by Audit in Accordance	NONE REPORTED			
with 2 CFR 200.516(a)				
4. Major Programs:	64.024 VA Homeless Providers Grant and Per			
	Diem Program			
5. Dollar Threshold for Type A Programs	\$750,000			
6. Auditee Qualification	NOT LOW RISK			
B. Findings Relating to the Financial				
Statements Which Are Required to Be	NONE REPORTED			
Reported in Accordance with GAGAS				
C. Findings and Questioned Costs for Federal				
Awards Including Audit Findings Defined in	NONE REPORTED			
the Uniform Guidance				

OPERATION DIGNITY, INC. SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS FOR THE FISCAL YEAR ENDED DECEMBER 31, 2020

Finding 2019-1:

Sec. 200.512 (a), Report Submission, of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards requires that the audit must complete and the data collection form must be submitted within 9 months after the end of the audit period.

Condition:

The audit was not timely completed and the data collection form for the fiscal year ended December 31, 2019 was not timely submitted.

Recommendation:

Auditor recommend that the Organization develop internal control procedures that the data collection form is submitted within the required time period.

Status: IMPLEMENTED

No similar finding was noted in the 2020 audit.